

March 4, 2009

Memo to: WCR&HCA Board of Directors & Members

From: Gord Lee, P.Eng., G.S.C.

Subject: **Year end report**

The 2009 convention ends my term as chair of the WCR&HCA a post I have been privileged to hold.

The WCR&HCA history of contribution to the evolution of public policy at the regional, national, and now emerging global fronts is impressive.

We are not an entity which spends a great deal of time in meetings.

We set priorities at the start of the year, continue pursuing them and devoting resources to them as required, support the objectives through collaboration with the Canadian Construction Association, its Roadbuilder & Heavy Construction Council and with stakeholders both inside and outside the fold of industry association structure.

It is this flexibility and focus on economic growth that means the WCR&HCA adds value to and benefits by the individual work of our four member associations from each of the four western provinces.

Sometimes visibility or lack thereof is not equated with success. That certainly is the case with the WCR&HCA.

Not many people know that the WCR&HCA was responsible for initiatives that took on a life of their own which have and continue to make a difference. Those include:

- The formation of TRIP Canada, followed by the roadbuilder council;
- The evolution of organized lobby activities through the roadbuilder council has been significantly affected by input from the WCR&HCA;
- We have been forefront visible in dealing with the federal hours of service regulation and continue to work with colleagues at the CCA, our western association members and other roadbuilder associations towards a resolution;
- Building upon the work of the four western ministers of transportation, we initiated and continue to help mature the concept and vision of a multi-modal seamless Western Canada Transportation System designed to footprint the synergies between trade, transportation and economic growth not just for Western Canada, but by extension our country.

Public policy evolves and develops not like a cup of instant coffee.

Rather it evolves through sustained, credible presence, associated with sound public advice, consistent with the public interest.

Those are the hallmarks of what we are as an association and how we accomplish.

You will have available to you at the conclusion of this convention - in a number of weeks - reports from each of the four member associations in the four western provinces. They will up on the WCR&HCA website.

You are each aware individually of what your own respective association stands for. Add to that base of knowledge, what the WCR&HCA has been able to accomplish with the collective strength of the four roadbuilder associations.

I invite you to view all of the reports and be proud of your associations and proud of the tradition of accomplishments of the WCR&HCA.

My term ends with this convention. I will be succeeded by Jayson Clunie from the Saskatchewan Roadbuilders.

I encourage each member of each of our four roadbuilder associations to continue advancing the interests of western Canada and Canada through the activities of the WCR&HCA, focusing always on ensuring that what we promote is good for Canada. For what is good for Canada, is necessarily good for all of us.

It thank you for the privilege of serving as your chair.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Gord Lee", with a stylized flourish at the end.

Gord Lee, P.Eng., G.S.C.,
Chair WCR&HCA